

The image shows the entrance of a Vivendi building. The glass doors and windows feature the 'vivendi' logo in a purple color. The building has a classical architectural style with a balcony and stone columns. The scene is framed by a large purple graphic element that splits the image diagonally.

# COMBINED GENERAL SHAREHOLDERS' MEETING

December 9, 2024

**vivendi**



# Arnaud de Puyfontaine

Chairman of the Management Board

vivendi

# VIVENDI SHARE PRICE

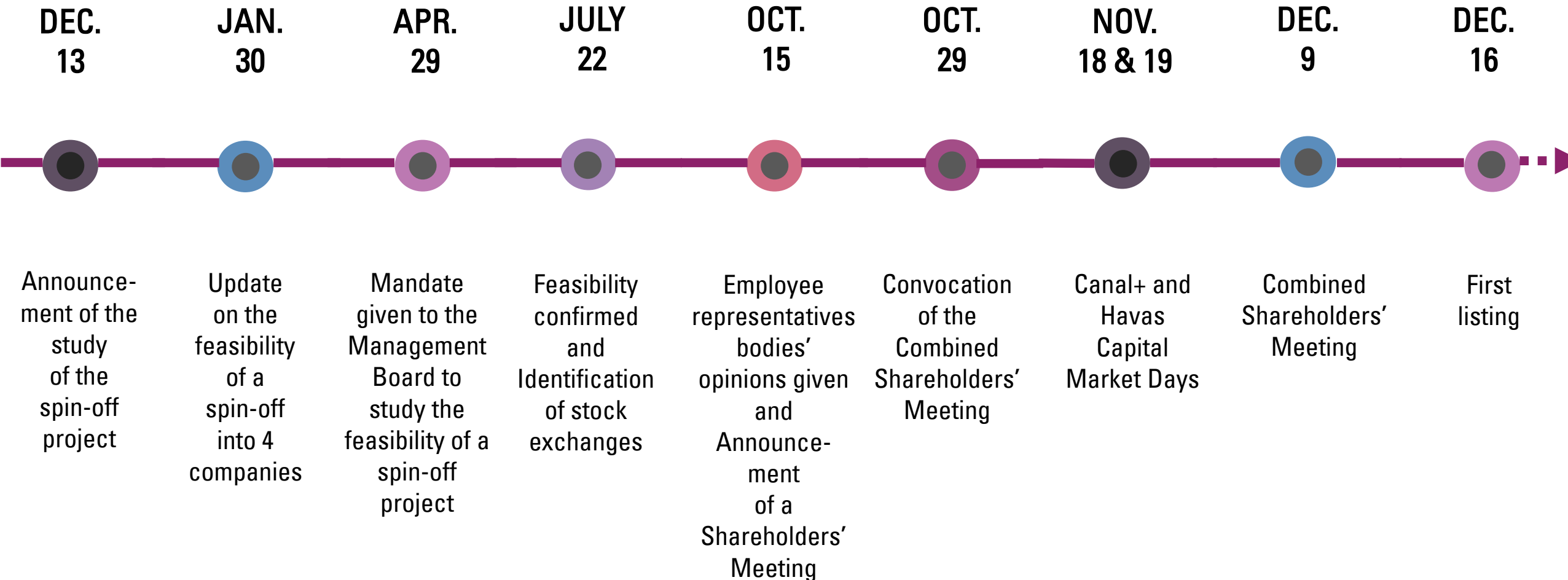
From April 19, 2018 to December 6, 2024 | Dividends reinvested\*



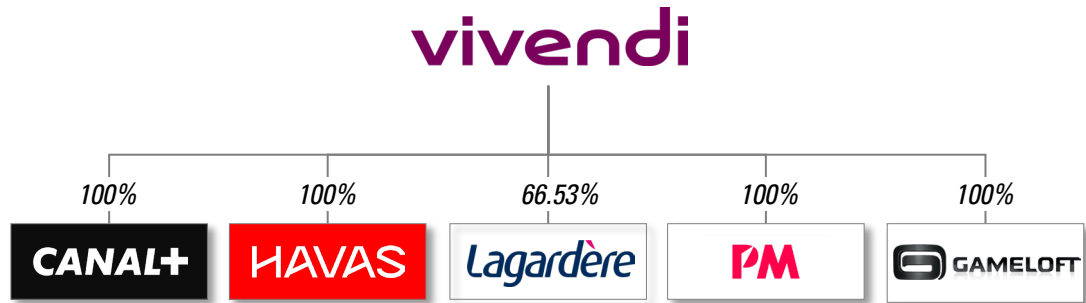
\* Reinvested dividends (with distribution of UMG shares reinvested in Vivendi shares as of September 21, 2021)

Base 100: April 19, 2018, stock market performance calculated in historical value (unadjusted)

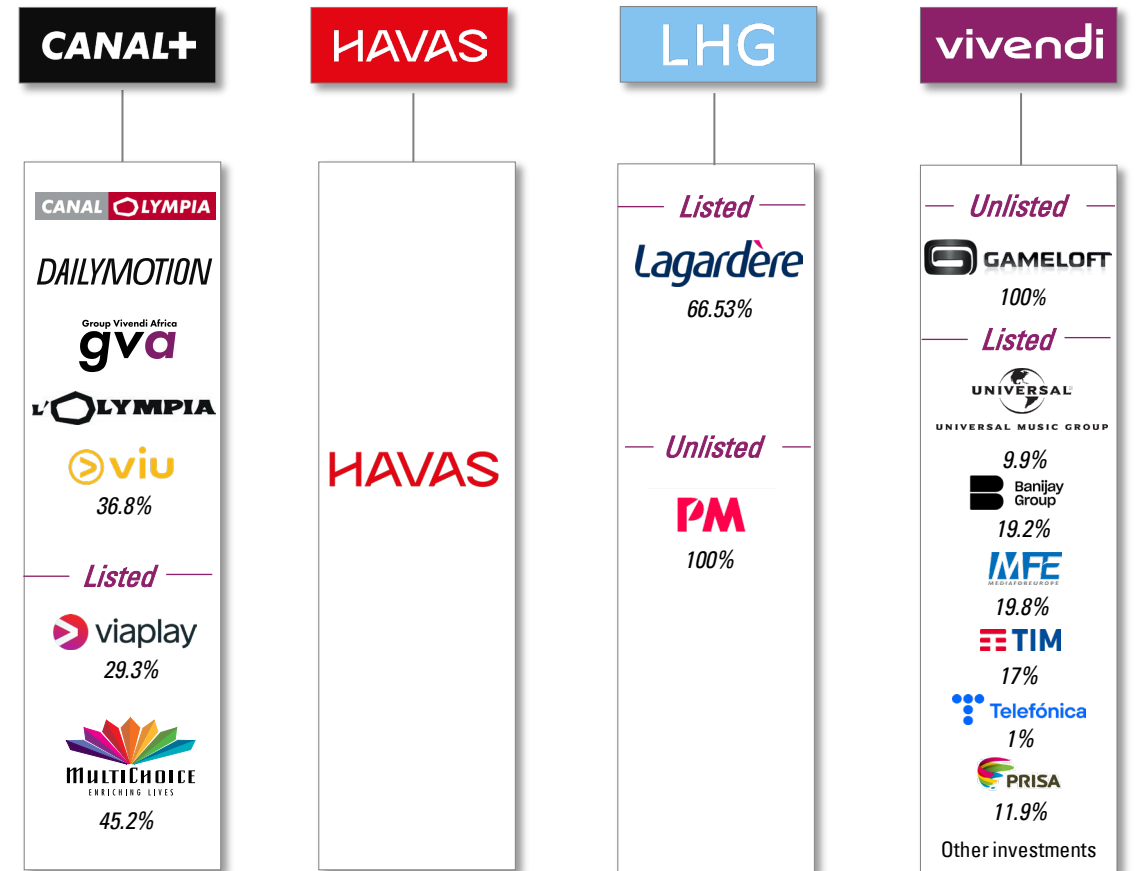
# KEY MILESTONES



## PRESENT SITUATION



## NEW PERIMETER AND ASSET ALLOCATION



# CANAL+

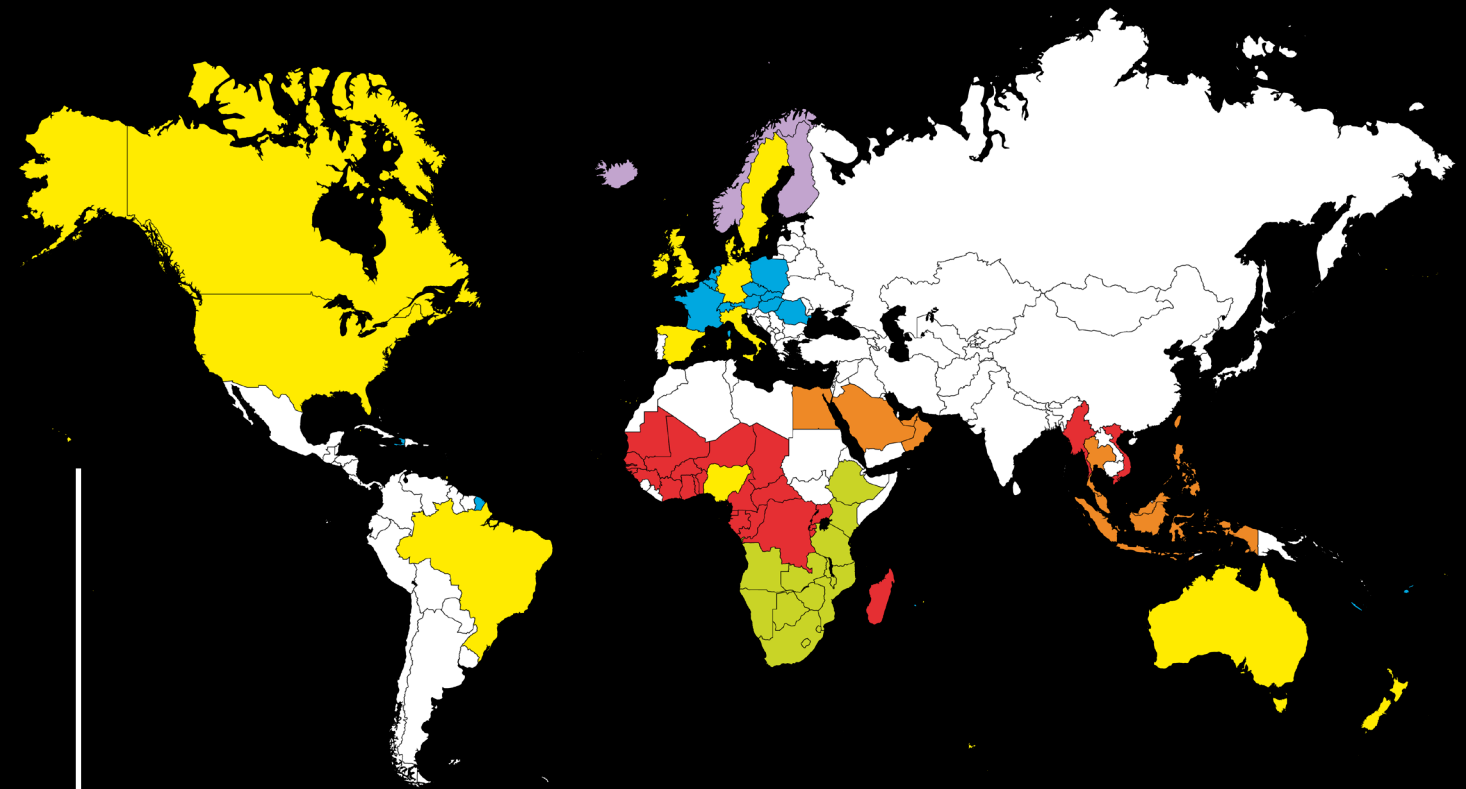
**26.8\***<sub>M</sub>  
SUBSCRIBERS

**52**  
COUNTRIES

**400+**<sub>M</sub>  
MONTHLY ACTIVE USERS

**9,000**  
TALENTS

## SUPER AGGREGATOR



-  CANAL+ EUROPE
-  CANAL+ AFRICA & ASIA
-  CANAL+ CONTENT PRODUCTION, DISTRIBUTION & OTHER

### KEY STAKES



CANAL+ AS OF END 2023

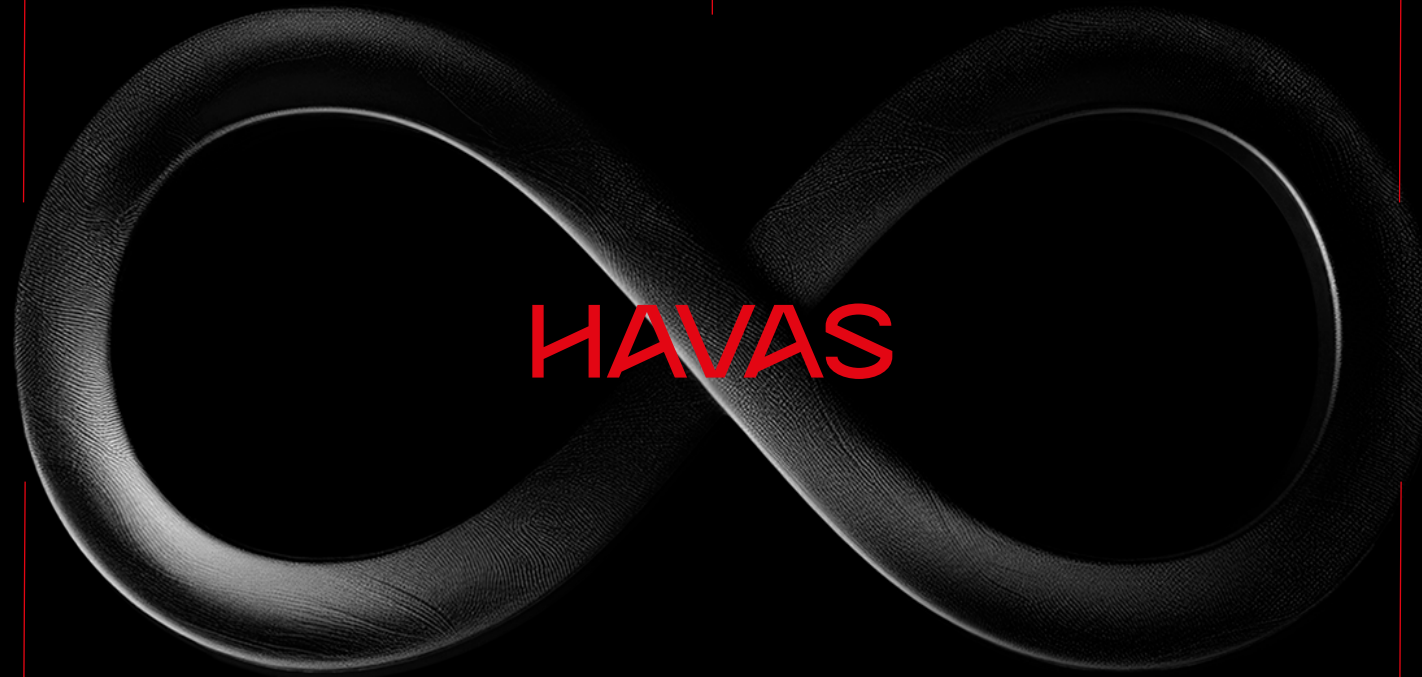
\* SOURCE: CAPITAL MARKET DAYS 11.18.24



**BEST DATA,  
TECH AND AI**

**TALENT-DRIVEN  
CULTURE**

**CREATIVITY  
AT ITS BEST**



**HAVAS**

**DYNAMIC  
M&A  
STRATEGY**

**POWERFUL  
BUSINESS  
INTEGRATION  
MODEL**

# LOUIS HACHETTE GROUP

**Lagardère**  
TRAVEL RETAIL

**Lagardère**  
PUBLISHING

**PM**

**Lagardère**  
Other Activities



**Worldwide  
Travel Essential  
Company**

**Worldwide  
Travel Retail  
Company**



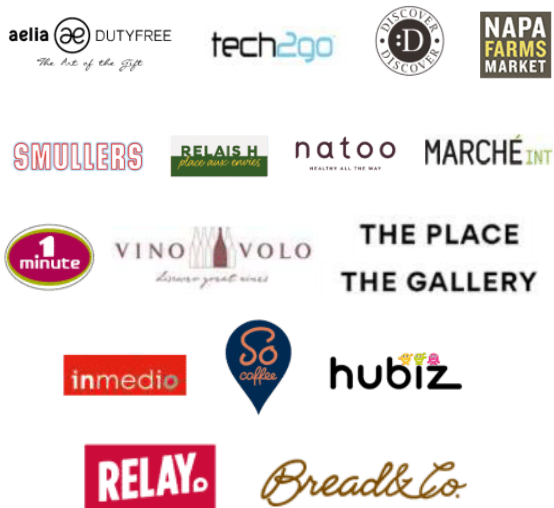
**Worldwide consumer  
book publishing group**



**French magazine  
publisher**



**French digital  
media group**





# vivendi

## Listed assets



9.9%



19.2%



19.8%



17%



1%







11.9%

Other  
invest-  
ments

## Unlisted asset



100%

	<b>CANAL+</b>	<b>HAVAS</b>	LOUIS HACHETTE GROUP	<b>vivendi</b>
Listing market ( <i>regulated market, unless otherwise specified</i> )	 London	 Amsterdam	 Paris <i>Euronext Growth (unregulated market)</i>	 Paris <i>Euronext Paris</i>
Type of transaction	Partial demerger	Contribution-distribution	Partial demerger	-
Net debt	€400 million <sup>(1)</sup>	Almost nil	Nil <sup>(2)</sup>	€1.9 billion <sup>(3)</sup>

(1) Of which €255 million is related to its investment in MultiChoice since April 8, 2024.

(2) Louis Hachette Group SA will have no financial debt of its own, without taking into account the debt held by Lagardère, amounting to €2.1 billion as of June 30, 2024.

(3) After deduction of the €540 million loan granted to Lagardère in June 2024.

A photograph of the Vivendi building entrance, featuring a glass door with the company name 'vivendi' on it. The building has a classical facade with a balcony above the entrance. The image is framed by a large purple triangle pointing downwards.

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**vivendi**



Q&A


vivendi

The image shows the entrance of a Vivendi building. The building has a classical facade with a balcony above the entrance. The entrance is a glass door with the word "vivendi" in purple lowercase letters on the upper part of the glass. Below that, the word "iven" is visible in black lowercase letters. The background shows green trees and a clear sky.

# COMBINED GENERAL SHAREHOLDERS' MEETING

December 9, 2024

**vivendi**



**Resolutions submitted  
to the Combined General  
Shareholders' Meeting  
and summary of votes cast remotely  
and via the internet**

**vivendi**

## FIRST RESOLUTION (Extraordinary Meeting)

- Approval of the partial asset contribution subject to the French legal regime applicable to demergers (*apport partiel d'actifs soumis au régime des scissions*) by Vivendi SE to Canal+ SA, and of the terms and conditions of the Draft Canal+ Partial Demerger Terms

## SECOND RESOLUTION (Extraordinary Meeting)

- Approval of the partial asset contribution subject to the French legal regime applicable to demergers (*apport partiel d'actifs soumis au régime des scissions*) by Vivendi SE to Louis Hachette Group SA, and of the terms and conditions of the Draft Louis Hachette Group Partial Demerger Terms



### THIRD RESOLUTION (Ordinary Meeting)

- Exceptional distribution in kind of the shares of Havas N.V. to the shareholders of Vivendi SE

## FOURTH RESOLUTION (Ordinary Meeting)

- Powers to carry out formalities

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