



# vivendi

CROSS-REFERENCE TABLE 2014

This table establishes the correspondances between the non-financial information published by Vivendi in the period 2014 and the principal reporting references:

- Guidelines of the Global Reporting Initiative (GRI G4 version);
- GRI's Media Sector Supplement;
- Article 225 of the French Grenelle II law:
- Principles of the United Nations Global Compact;
- OECD Guidelines for Multinational Enterprises.

Thus, the table shows the location of the information required by the GRI Guidelines («core» option) within the group's publications: the Annual Report 2014 (AR 2014); the CSR heading of Vivendi's institutional website (www.vivendi.com); the 2014 Non-financial Indicators Handbook; or any other document available online.

The table then presents the correspondances with the other non-financial reporting references.

The information published in Vivendi's Annual Report 2014 have been subject to verification by Vivendi's Statutory Auditors.

#### Specifications:

- The references to Article 225 of the French Grenelle II law are structured as follows:
  - A = "Provisions of the Law and General Reporting Principles";
  - B = "Social Data";
  - C = "Environmental Data";
  - D = "Information on Company's Commitments to Support Sustainable Development"
- References to Vivendi's 2014 Communication on Progress (COP) were not included in this table since the COP had not yet been published at that time.

Légend: Annual Report 2014 (AR 2014) 

Vivendi institutional website

	GRI Guidelines (version G4) including the Media Sector Supplement (MSS)  Indicator Code  Description of the indicator		Where is this information available in the Annual Report 2014	.25 th elle II	lobal act iples	OECD Guidelines
GRI Aspect		Description of the indicator	and in Vivendi's institutional website?	Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guide
1. STRATEG	Y AND ANALYS	is				
	G4-1	Statement from the most senior decision-maker of the organization (such as CEO, chair, or equivalent senior position) about the relevance of sustainability to the organization and the organization's strategy for addressing sustainability	Chapter 3: Section 4.7 "Corporate Social Responsibility (CSR)" Section 4.8 "Prospects"  CSR > Vision and Challenges > CSR Policy > Innovative Positioning		1-10	II.A.1 III.3.A IV.4
	G4-2	Description of key impacts, risks, and opportunities	Chapter 1:  Section 1.4.4 "An Integrated Reporting Process"  Section 4 "Risk Factors"  Chapter 2:  Section 1.1 "CSR - A Source of Value Creation for Vivendi and its Stakeholders"  Section 1.2 "Integrating CSR into the Group's Governance and Strategy"  Section 2.1 "Key messages"  Section 3.1 "Key messages"  Section 4.1 "Key messages"  Section 4.1 "Key messages"  Section 3.1.1.13 "Audit Committee"  Section 4.4 "Risk Monitoring and Management"  Section 4.8 "Prospects"  p. 150  Section 4.8 "Prospects"			II.A.10 III.2.f
		MSS Commentaries	© CSR > Vision and Challenges > CSR Policy			
. ORGANIZ	ATIONAL PROFI	LE				
	G4-3	Name of the organization	Chapter 3, Section 1.1 "Corporate and Commercial Name" p. 92			
	G4-4	Primary brands, products, and services	Chapter 1: Section 1.4.4 "An Integrated Reporting Process" Section 2 "Businesses"  p. 17 p. 20			III.1
	G4-5	Location of the organization's headquarters	Chapter 3, Section 1.4 "Registered Office, Legal Form and Laws Applicable to Vivendi's Business" p. 92			
	G4-6	Number of countries where the organization operates, and names of countries where either the organization has significant operations or that are specifically relevant to the sustainability topics covered in the report	Chapter 1:  Section 1.2 "Key Figures"  Section 2 "Businesses"  Chapter 2, Section 2.2.5 "Fair Business Practices"  Chapter 4, Section III, Note 27 "Major Consolidated Entities or Entities Accounted Under Equity Method"  CSR > Our Eight Priority Issues > Local Economic, Social and Cultural Development			III.1

2. ORGANIZATIONAL PROFILE

GRI	including the Indicator	Guidelines (version G4) Media Sector Supplement (MSS)  Description of the indicator		Where is this information available in the Annual Report 2014 and in Vivendi's institutional website?			UN Global Compact principles	OECD Guidelines
Aspect	Code	Nature of ownership and legal form	AR 2014	Chapter 3:  Section 1.4 "Registered Office, Legal Form and Laws Applicable to Vivendi's Business"  Section 2.3 "Major Shareholders"	p. 92 p. 101	Art. 225 French Grenelle I	200	.1
	G4-7	MSS Commentary	AR 2014	Chapter 1, Section 2 "Businesses"	p. 20			IV
			@	CSR > Our Eight Priority Issues > Knowledge Sharing CSR > Reports and Performance > Key Indicators > Societal Indicators				
	G4-8	Markets served (including geographic breakdown, sectors served, and types of customers and beneficiaries)	AR 2014	Chapter 1:  Section 1.2 "Key Figures"  Section 2 "Businesses" Chapter 4 Section III, Note 2.2 "Geographic Information"	p. 10 p. 20 p. 224			III.1 III.2
	G4-9	Scale of the organization, including: total number of employees, total number of operations, net sales, total capitalization broken down in terms of debt and equity, quantity of products or services provided	AR 2014	Chapter 1:  Section 1.2 "Key Figures"  Section 2 "Businesses"  Chapter 2:  Section 2.2.2 "Local, Economic and Social Impact of Business Activity"  Section 3 "Social Information"  Chapter 4, Section III, Note 2 "Segment Data"	p. 10 p. 20 p. 55 p. 62 p. 220			III.1 III.2
		MSS Commentaries	@	CSR > Reports and Performance > Key Indicators > Economic Indicators > Social Indicators				
	G4-10	Total number of employees by employment type, contract, region and gender; report whether a substantial portion of the organization's work is performed by workers who are legally recognized as selfemployed, or by individuals other than employees or supervised workers, including employees and supervised employees of contractors; report any significant variations in employment numbers	AR 2014	Chapter 1, Section 1.2 "Key Figures" Chapter 2:  Section 2.2.2 "Local, Economic and Social Impact of Business Activity"  Section 3.2.1 "Employment"  Section 3.2.2 "Organization of Work"  Section 3.2.6 "Diversity and Equal Opportunities"  CSR > Reports and Performance > Key Indicators > Social Indicators > Social Indicators	p. 10 p. 55 p. 64 p. 68 p. 74	B-1.1 to B-1.4		II.A.3 V
		MSS Commentary	@	CSR > Reports and Performance > Key Indicators > Social Indicators		_		
	G4-11	Percentage of total employees covered by collective bargaining agreements	AR 2014	Chapter 2: Section 3.2.3 "Social Relations" Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"	p. 69 p. 76	B-3.2 - B-7.1	3	V.8
	G4-12	Description of the organization's supply chain	@ AR 2014	CSR > Reports and Performance > Key Indicators > Social Indicators  Chapter 2:  Section 2.1 "Key Messages"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"	p. 48 p. 58	D-3.2		III.1
	G4-12		@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators				

2. ORGANIZATIONAL PROFILE

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014	ı	25 h ille II	obal act ples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guide
	G4-13	Significant changes during the reporting period regarding the organization's size, structure, ownership, or its supply chain	AR 2014	Chapter 1:  Section 1.3.1 "Vivendi's Transformation into an Integrated Industrial Group in Media and Content"  Section 2.6 "Operations Sold or Being Sold " Chapter 2, Section 1 "Corporate Social Responsibility (CSR) Policy" Chapter 4:  Section 1.1 "Significant Events in 2014"  Section III, Note 3 "Discontinued Operations"  Section IV.3 "Significant Events in 2014"	p. 12 p. 30 p. 46 p. 161 p. 224 p. 301			III.1
Commitments to External Initiatives	G4-14	Explanation of whether and how the precautionary approach or principle is addressed by the organization	AR 2014	Chapter 2:  Section 2.2.5 "Fair Business Practices"  Section 4.2 "Environmental Indicators" Chapter 3, Section 4.4 "Risk Monitoring and Management"  CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era Vivendi > Compliance Program	p. 59 p. 79 p. 150		7	II.10 VI.3, 4 & 5
	G4-15	Externally developed economic, environmental and social charters, principles, or other initiatives to which the organization subscribes or which it endorses	AR 2014	Chapter 2  CSR > Vision and Challenges > CSR Policy > Integration of CSR into our governance and strateg > Our Commitments  CSR > Our Eight Priority Issues  CSR > Reports and Performance > External Assessment	p. 42	-		III.3
		Memberships of associations (such as industry associations) and national or international advocacy organizations in which the organization:	AR 2014	Chapter 2	p. 42			
	participate provides s membersh	<ul> <li>holds a position on the governance body;</li> <li>participates in projects or committees;</li> <li>provides substantive funding beyond routine membership dues;</li> <li>views membership as strategic.</li> </ul>	@	CSR > Vision and Challenges > CSR Policy > Innovative Positioning CSR > Vision and Challenges > CSR Policy > Integration of CSR into our Governance and Strategy > Non-Financial Reporting as a Management Tool		D-2.1		II.A.14

3. IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES

	GRI Guidelines (version G4) including the Media Sector Supplement (MSS)			Where is this information available in the Annual Report 2014		Art. 225 French Grenelle II Iaw	lobal pact iples	OECD Guidelines					
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 2 Frenc Grene Iaw	UN Global Compact principles	OECD Guide					
3. IDENTIF	IDENTIFIED MATERIAL ASPECTS AND BOUNDARIES  Chapter 1:												
	G4-17	List of all entities included in the organization's consolidated financial statements or equivalent documents; report whether any entity included in the organization's consolidated financial statements or equivalent documents is notcovered by the report.	AR 2014	Chapter 1:  Section 1.1 "Simplified Economic Organization Chart of the Group" Section 1.2 "Key Figures" Chapter 2: Section 1.2 "Integrating CSR into the Group's Governance and Strategy" Section 2.2 "Societal Indicators" Section 3.2 "Social Indicators" Section 4.2 "Environmental Indicators" Section 5.1 "Note on Non-Financial Reporting Methodology" Chapter 4, Section III, Note 27 "Major Consolidated Entities or Entities Accounted under Equity Method"	p. 09 p. 10 p. 46 p. 49 p. 64 p. 79 p. 85 p. 288	A-1.1		III.1, III.4					
			@	CSR > Reports and Performance > Key Indicators > Methodology									
	G4-18	Process for defining the report content and the aspect boundaries; explanation of how the organization has implemented the reporting principles for defining	AR 2014	Chapter 1, Section 1.4.4 "An Integrated Reporting Process" Chapter 2:  Section 1.1 "CSR - A Source of Value Creation for Vivendi and its Stakeholders" Section 1.2 "Integrating CSR into the Group's Governance and Strategy" Section 2.1 "Key Messages"	p. 16 p. 42 p. 44 p. 47	A-1.1		III.4					
		report content	@	CSR > Vision and Challenges > CSR Policy > Innovative Positioning									
	G4-19	List of all the material aspects identified in the process for defining report content	AR 2014	Chapter 1, Section 1.4.4 "An Integrated Reporting Process" Chapter 2:  Section 1.1 "CSR - A Source of Value Creation for Vivendi and its Stakeholders" Section 2.1 "Key Messages" Section 3.1 "Key Messages" Section 4.1 "Key Messages" CSR > Vision and Challenges > CSR Policy > Innovative Positioning	p. 16 p. 42 p. 47 p. 62 p. 78	A-1.1		III.4					
			@	CSR > Our Eight Priority Issues									
	G4-20	Aspect boundary within the organization for each material aspect	AR 2014	Chapter 2	p. 42	A-1.1		III.4					
	G4-21	Aspect boundary outside the organization for each material aspect	AR 2014	Chapter 2	p. 42	A-1.1		III.4					
	G4-22	Effect of any restatements of information provided in previous reports, and the reasons for such restatements	AR 2014	Chapter 1:  Section 1.1 "Simplified Economic Organization Chart of the Group"  Section 1.2 "Key Figures" Chapter 2:  Section 1 "Corporate Social Responsibility (CSR) Policy"  Section 5.1 "Note on Non-Financial Reporting Methodology"	p. 09 p. 10 p. 46 p. 85	A-1.1		III.4					
	G4-23	Significant changes from previous reporting periods in the scope and aspect boundaries	@	CSR > Reports and Performance > Key Indicators CSR > Reports and Performance > Key Indicators > Methodology		A-1.1 A-1.3		III.4					

4. STAKEHOLDER ENGAGEMENT

GRI Aspect		I Guidelines (version G4) Media Sector Supplement (MSS)  Description of the indicator	-	Where is this information available in the Annual Report 2014 and in Vivendi's institutional website?	1	Art. 225 French Grenelle II Iaw	UN Global Compact principles	OECD Guidelines
	LDER ENGAGEN	MENT	'					
	G4-24	List of stakeholder groups engaged by the organization	AR 2014	Chapter 2:  Section 1.1.2 "Vivendi's Eight Priority Issues" Section 1.2.4 "Dialog with all the Group's Stakeholders" Section 2.2.3 "Relations with Stakeholders"  CSR > Vision and Challenges > Integration of CSR into our Governance and	p. 43 p. 45 p. 57	D-2.1 D-3.2		III.2.g & 3.e
		MSS Commentary	@	Strategy > Dialog with all the Group's Stakeholders  CSR > Reports and Performance > Key Indicators > Societal Indicators  > Economic Indicators		D-0.2		
	G4-25	Basis for identification and selection of stakeholders with whom to engage	AR 2014	Chapter 2:  Section 1.2.4 "Dialog with all the Group's Stakeholders"  Section 2.2.2.1 "Sharing the Value Produced"  Section 2.2.3 "Relations with Stakeholders"	p. 45 p. 55 p. 57	D-2.1		III.2.g & 3.e
	G4-26	Approach of the organization to stakeholder engagement, including frequency of engagement by type and by stakeholder group, and an indication of whether any of the engagement was undertaken specifically as part of the report preparation process	AR 2014	Chapter 1, Section 1.4.2 "Financial Communication Policy" Chapter 2:  Section 1.1.2 "Vivendi's Eight Priority Issues" Section 1.2.1 "Cross-Mobilization" Section 1.2.4 "Dialog with all the Group's Stakeholders" Section 2.1 "Key Messages" Section 2.2.1.2 "Empowering and Protecting Young People in their Use of Digital Media" Section 2.2.1.3.2 "Media Accessibility and Literacy" Section 2.2.2.2.3 "Partnerships with Civil Society" Section 2.2.2.2.3 "Partnerships with Civil Society" Section 3.1.2 "Ongoing Constructive Dialog" Section 3.1.3 "Employee Support Programs in Line with Group Development" Chapter 3: Section 2.1.4 "Shareholders' Meetings" Section 2.3 "Major Shareholders"  CSR > Vision and Challenges > CSR Policy > More than 100 testimonies	p. 14 p. 43 p. 44 p. 45 p. 47 p. 51 p. 53 p. 56 p. 57 p. 62 p. 63 p. 93 p. 101	D-2.1	1	II.A.14 III.2.g & 3.e
	G4-27	Key topics and concerns that have been raised through stakeholder engagement, and how the organization has responded to those key topics and concerns,	AR 2014	Chapter 2:  Section 1.2.2 "CSR Criteria integrated into the Variable Compensation of Senior Executives"  Section 1.2.4 "Dialog with all the Group's Stakeholders"  Section 2.2.3 "Relations with Stakeholders"  Section 2.2.5.2 "Contribution to Public Policy / Responsible Lobbying"	p. 44 p. 45 p. 56 p. 61	A-2.3	1	II.A.14 III.2.g & 3.e
		including through its reporting; stakeholder groups that raised each of the key topics and concerns	@	CSR > Vision and Challenges > CSR Policy > More than 100 testimonies CSR > Our Eight Priority Issues CSR > Reports and Performance > Key Indicators > Corporate Governance Indicators > Societal Indicators				

5. REPORT PROFILE

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014	ļ	Art. 225 French Grenelle II Iaw	obal act ples	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?			UN Global Compact principles	OECD Guidelines
5. REPORT PR	OFILE							
	G4-28	Reporting period (such as fiscal or calendar year) for information provided	AR 2014	Chapter 2, Section 5 "Verification of Non-Financial Data"	p. 85			III.4
	To moment provided		@	CSR > Reports and Performance > Key Indicators > Methodology				
	G4-29 Date of most recent previous report (if any)  Annual Report 2014 > Chapter 2: March 13, 2015 Non-Financial Indicators Handbook 2014: May 2015				III.4			
	G4-30	Reporting cycle (such as annual, biennial)		Annual				III.4
	G4-31	Contact point for questions regarding the report or its contents	@	CSR > Contacts		A-2.3		III.4
GRI Content Index	G4-32	GRI Content Index and the chosen "in accordance" option; reference to the External Assurance Report, if the report has been externally assured	@	Cross-reference table 2014		A-1.3 A-1.4		III.4
Assurance	G4-33	Policy and current practice of the organization with regard to seeking external assurance for the report, and the relationship between the organization and the assurance providers	AR 2014	Chapter 2, Section 5.2 "Independent Statutory Auditors' Report on Consolidated Societal, Social and Environmental Information Presented in the Management Report" Chapter 3, Section 5 "Statutory Auditors' report, prepared in accordance with Article L.225-235 of the French Commercial Code, on the Report prepared by the Chairman of the Supervisory Board of Vivendi SA" Chapter 4:  Section III "Statutory Auditors' Report on the Consolidated Financial Statements" Section IV.1 "Statutory Auditors' Report on the Financial Statements" Section IV.7 "Statutory Auditors' Report on Related Party Agreements and Commitments"	p. 195 p. 295 p. 334	A-1.6		III.4
			@	CSR > Reports and Performance > Key Indicators > Methodology > External Assessment	•			

6. GOVERNANCE

	GRI Guidelines (version G4) including the Media Sector Supplement (MSS) GRI Indicator			Where is this information available in the Annual Report 201	1	15   e	obal act oles	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guidelines
6. GOVERNANC	E		_					
	G4-34	Governance structure of the organization, including committees of the highest governance body; committees responsible for decision-making on economic, environmental and social impacts	AR 2011	Chapter 2:  Section 1.2.1 "Cross-Mobilization"  Section 1.2.2 "CSR Criteria integrated into the Variable Compensation of Senior Executives"  Section 3.2.6 "Diversity and Equal Opportunities" Chapter 3:  Section 3.1 "Directors, Senior Management and Supervisory Bodies"  Section 3.2 "Management Board"  Section 3.2 "Management Board"  Section 3.7 "Financial Information and Communication Procedures Committee"  Section 3.8 "Management Committees"  Section 3.8 "Management Committees"  Section 4.1 "Corporate Governance"  Section 4.1 "Corporate Governance"  Section 4.2 "Vivendi's Equal Opportunities Policy"  Section 4.3 "Internal Control Procedures"  Section 4.4.1 "Internal Control Operations"  Section 4.7.2 "Integration of CSR into Vivendi's Governance and Strategy"  CSR > Vision and Challenges > Integration of CSR into our Governance and Strategy  CSR > Reports and Performance > Key Indicators > Social Indicators	p. 44 p. 44 p. 74 p. 106 p. 124 p. 145 p. 146 p. 147 p. 148 p. 148 p. 150 p. 150	A-2.2		III.1 & 2.h
Governance Structure and Composition		MSS Commentaries	AR 2014	Chapter 1, Section 2 "Businesses" Chapter 2:  Section 1.2.1 "Cross-Mobilization"  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights" Chapter 3:  Section 3.6 "Compliance Program"  Section 4.3.3 "Internal Control Components"  CSR > Our Eight Priority Issues > Knowledge Sharing	p. 20 p. 44 p. 49 p. 144 p. 149	D-5	1	III. 1 & 2.h IV
		Processes for the highest governance body to ensure conflicts of interest are avoided and managed; disclosure of conflicts of interest to stakeholders	AR 2014	Chapter 3: Section 3.1.1.4. "Family Relationships" Section 3.1.1.5 "Absence of Conflicts of Interest" Section 3.2.3 "Family Relationships" Section 3.2.4 "Absence of Conflicts of Interest"	p. 118 p. 118 p. 127 p. 127			II.6 III.2.h
	G4-41	MSS Commentary	AR 2014	Chapter 1, Section 2 "Businesses" Chapter 2:  Section 1.2.1 "Cross-Mobilization"  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights" Chapter 3:  Section 3.6 "Compliance Program"  Section 4.3.3 "Internal Control Components"	p. 20 p. 44 p. 49 p. 144 p. 149	D-5	1	II.6 III.2.h IV
		MSS Commentary  CSI  CSI  Viv	CSR > Our Eight Priority Issues > Knowledge Sharing					

7. ETHICS AND INTEGRITY

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014	ļ	25 h ille II	obal act ples	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle Iaw	UN Global Compact principles	OECD Guidelines
7. ETHICS A	ND INTEGRITY							
		Values, principles, standards and norms of behavior of the organization such as codes of conduct and codes of ethics	AR 2014	Chapter 1, Section 2 "Businesses" Chapter 2 Chapter 3:  Section 3.6 "Compliance Program" Section 4.3.3 "Internal Control Components" Section 4.4.1 "Internal Control Operations" Section 4.7 "Corporate Social Responsibility (CSR)"	p. 20 p. 42 p. 144 p. 149 p. 150 p. 153			III.3
	G4-56	MSS Commentaries	@	CSR > Vision and Challenges > CSR Policy > Innovative Positioning		D-5	1	II.B.1 III.3 IV

### **ECONOMY**

		I Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 201	4	Art. 225 French Grenelle II Iaw	UN Global Compact principles	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?	and in Vivendi's institutional website?			OECD Guide
	DMA EC	Disclosure on Management Approach (aspects covered: Economic Performance, Market	AR 2014	Chapter 1:  Section 1.3 "Strategy"  Section 1.4.1 "Investment Policy"  Section 1.4.4 "An Integrated Reporting Approach" Chapter 2, Section 2.2.2 "Local, Economic and Social Impact of Business Activity"	p. 12 p. 14 p. 16 p. 55			II.A.1 II.A.3
	Pre	Presence, Indirect Economic Impacts)	@	CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Di	stribution			II.A.S
	G4-EC1	Direct economic value generated and distributed	AR 2014	Chapter 1, Section 1.4.3 "Value Creation in 2014" Chapter 2:  Section 2.2.2 "Local, Economic and Social Impact of Business Activity"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 2.2.5 "Fair Business Practices"  Section 3.2.1 "Employment" Chapter 4:  Section I "2014 Financial Report"  Section III: - Note 4 "EBIT"  - Note 6 "Income Taxes"  - Note 21 "Employee Defined Benefit Plans"	p. 15 p. 55 p. 58 p. 60 p. 64 p. 161 p. 232 p. 235 p. 254	D-1 D-2.2		II.A.3 XI
Economic			@	CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Dis > Local Economic, Social and Cultural Development CSR > Reports and Performance > Key Indicators > Societal Indicators > Economic Indicators > Social Indicators	tribution			
Performance	G4-EC2	Financial implications and other risks and opportunities for the organization's activities due to climate change	AR 2014	Not relevant - Chapter 1, Section 4 "Risk Factors" Chapter 2:  Section 4.2.1 "General Environmental Policy"  Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 38 p. 79 p. 84	C-1.4 C-4.2	7	VI
	G4-EC3	Coverage of the organization's defined benefit plan obligations	AR 2014	Chapter 4, Section III:  Note 4 "EBIT"  Note 21 "Employee Defined Benefit Plans"	p. 232 p. 254			
	G4-EC4	Financial assistance received from government MSS Commentary	AR 2014	Chapter 2, Section 2.2.2.1 "Sharing the Value Produced"	p. 55			II.A.15
	MSS M1	Significant funding and other support received	nding and other support received Chapter Chapter	Chapter 1, Section 2.1.3.2 "Canal+ Régie" Chapter 4, Note 24 Section 24.2 "Other Related Parties"	p. 21 p. 274			II.A.15
		Significant funding and other support received from non-governmental sources		Canal+ Group's business model is mainly based on subscriptions. Advertising revenues are published by the Société d'édition de Canal Plus (SECP) in its Annual Report				

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General Standard Disclosures

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 201	4	Art. 225 French Grenelle II Iaw	obal act ples	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?			UN Global Compact principles	OECD Guidelines
Market Presence	G4-EC5	Ratios of standard entry level wage by gender compared to local minimum wage at significant locations of operation		Not reported		B-6		
	G4-EC6	Proportion of senior management hired from the local community at significant locations of operation		Not reported - Impossible to consolidate at group level		D-1.1	6	II.A.3 & 4 V.5
Indirect Economic Impacts		Development and impact of infrastructure investments and services supported		Chapter 1, Section 1.6 "Investments" Chapter 2:	p. 19			
	G4-EC7	MSS Commentary	AR 2014	<ul> <li>Section 2.1.2 "Developing Local Talent in Africa at the Heart of Vivendi's CSR Strategy"</li> <li>Section 2.2.1.3.2 "Media Accessibility and Literacy"</li> <li>Section 2.2.2.2 "Local Economic, Social and Cultural Development"</li> <li>Chapter 4, Section III:</li> <li>Note 4, Section "Additional Information on Operating Expenses"</li> <li>Note 25, Section 25.1.1 "Off-Balance Sheet Commercial Commitments"</li> </ul>	p. 47 p. 53 p. 56 p. 233 p. 276	D-1 D-5		II.A.1
		,	@	CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Dis > Knowledge Sharing > Local Economic, Social and Cultural Development CSR > Reports and Performance > Key Indicators > Societal Indicators	stribution			
	G4-EC8	Significant indirect economic impacts, including the extent of impacts	AR 2014	Chapter 2:  Section 2.1.2 "Developing Local Talent in Africa at the Heart of Vivendi's CSR Strategy"  Section 2.2.1.3.2 "Media Accessibility and Literacy"  Section 2.2.2.2 "Local Economic, Social and Cultural Development"  Section 3.2.5 "Training"	p. 47 p. 53 p. 55 p. 72	D-1 D-2.2		II.A.3 & 4 IV V.5
		including the extent of impacts	CSR > Our Eight Priority Issues > Knowledge Sharing		D-5		IX.5	

### **ENVIRONMENT**

		l Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 20	14	25 h ille II	lobal pact iples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?	Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guide	
	DMA EN	Disclosure on Management Approach (aspects covered: Materials, Energy, Emissions, Waste, Products and Services, Compliance, Transports, Overall, Supplier Environmental Assessment, Environmental Grievance Mechanisms)	AR 2014	Chapter 1, Section 4 "Risk Factors" Chapter 2: Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain" Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors" Section 4 "Environmental Information"	p. 38 p. 48 p. 58 p. 77	C-1	7,8,9	II.A.12 & 13 II.B
	DINA ER	MSS Commentaries	@	CSR > Vision and Challenges > Integration of CSR into our Governance and Strategy > Our co > Responsible Supplier Relationship Charter CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators Vivendi > Compliance Program			7,0,3	VI
	G4-EN1	Materials used by weight or volume  MSS Commentaries	AR 2014	Chapter 1, Section 2.6 "Raw Materials Used for the Group's Operations" Chapter 2, Section 4.2.3.1 "Consumption of Raw Materials and Measures to Improve Efficiency of Use"	p. 31 p. 81	C-3.3		VI.1.a
Materials		Wee commented to	@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN2	Percentage of materials used that are recycled input materials		Not reported		C-3.4	8, 9	VI.6.d
	G4-EN3	Energy consumption within the organization	AR 2014	Chapter 2, Section 4.2.3.2 "Energy Consumption and Measures Taken to Improve Energy Efficiency and the Use of Renewable Energy"	p. 81	C-3.5		VI.1.a
			@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN4	Energy consumption outside of the organization	AR 2014	Not relevant - Chapter 2, Section 5.1 "Note on Non-Financial Reporting Methodology", Subsection "Scope of Environmental Reporting"	p. 86	C-3.5		VI.1.a
Energy	G4-EN5	Energy intensity	AR 2014	Not reported but calculable from verified data sources: Chapter 1, Section 1.2 "Key figures" Chapter 2, Section 4.2.3.2 "Energy Consumption and Measures Taken to Improve Energy Efficiency and the Use of Renewable Energy"	p. 10 p. 82	C-3.5		VI.1.a
Life	G4-EN6	-EN6 Reduction of energy consumption	AR 2014	Chapter 2:  Section 4.1.2 "Better Control of Energy Consumption"  Section 4.2.3.2 "Energy Consumption and Measures Taken to Improve Energy Efficiency and the Use of Renewable Energy"  Section 4.2.4 "Climate Change"	p. 77 p. 81 p. 83	C-3.6	8, 9	VI.6.d
			@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN7	Reductions in energy requirements of products and services	AR 2014	Chapter 2, Section 4.1.3 "Environmental Issues of Digital Technology"	p. 78	C-3.6	8, 9	VI.3 VI.6.b & d
	G4-EN7	MSS Commentary	@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era				V1.0.D & U

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			obal act ples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD
	G4-EN8	Total water withdrawal by source				C-3.1		VI.1.a
Water	G4-EN9	Water sources significantly affected by withdrawal of water	AR 2014	Not relevant - Chapter 2, Section 4.1.1 "Reliability of Environmental Reporting"	p. 77	C-3.1 C-3.2		VI.6.d
	G4-EN10	Percentage and total volume of water recycled and reused				C-3.1 C-3.4	8, 9	VI.6.d
	G4-EN11	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas				C-5.1		VI.1.a
Biodiversity	G4-EN12	Description of significant impacts of activities, products, and services on biodiversity in protected areas and areas of high biodiversity value outside protected areas	AR 2014	Not relevant - Chapter 2, Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 84	C-5.1		VI.1.a
	G4-EN13	Habitats protected or restored				C-5.1	8	VI.6.d
	G4-EN14	Total number of IUCN Red List species and national conservation list species with habitats in areas affected by operations, by level of extinction risk				C-5.1		VI.1.a
	G4-EN15	Direct greenhouse gas (GHG) emissions (Scope 1)	AR 2014	Chapter 2, Section 4.2.4 "Climate Change"	p. 83			
	G4-EN16	Energy indirect greenhouse gas (GHG) emissions (Scope 2)	@	© CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN17	Other indirect greenhouse gas (GHG) emissions (Scope 3)	AR 2014	Not relevant - Chapter 2, Section 5.1 "Note on Non-Financial Reporting Methodology", Subsection "Scope of Environmental Reporting"	p. 86	C-4.1		VI.1.a
Emissions	G4-EN18	Greenhouse gas (GHG) emissions intensity	AR 2014	Not reported but calculable from verified data sources: Chapter 1, Section 1.2 "Key figures" Chapter 2, Section 4.2.4 "Climate Change"	p. 10 p. 83			
	G4-EN19	Reduction of greenhouse gas (GHG) emissions	AR 2014	Chapter 2:  Section 4.1.2 "Better Control of Energy Consumption"  Section 4.2.3 "Sustainable Use of Resources"  Section 4.2.4 "Climate Change"	p. 77 p. 81 p. 83	C-4.2	7, 8, 9	VI.6.d
		MSS Commentary	@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN20	Emissions of ozone-depleting substances (ODS)	AR a	Not relevant - Chapter 2, Section 4.2.5 "Information Categories Deemed Irrelevant		_		
	G4-EN21	NOX, SOX, and other significant air emissions	AR 2014	with regard to the Group's Businesses"	p. 84	C-4.1		VI.1.a

General Standard Disclosures

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014	ļ	25 h lle II	obal act ples	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guidelines
	G4-EN22	Total water discharge by quality and destination	AR 2014	Not relevant - Chapter 2, Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 84	C-2.1		VI.1.a
		Total weight of waste by type and disposal method	AR 2014	Chapter 2, Section 4.2.2 "Pollution and Waste Management"	p. 80			
	G4-EN23	MSS Commentaries				C-2.2	8	VI.1.a
Effluents and Waste			@	CSR > Reports and Performance > Key Indicators > Environmental Indicators	1			
	G4-EN24	Total number and volume of significant spills	AR 2014	Not relevant - Chapter 2, Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 84	C-2.1		VI.1.a
	G4-EN25	Weight of transported, imported, exported, or treated waste deemed hazardous under the terms of the Basel Convention Annex I, II, III, and VIII, and percentage of transported waste shipped internationally	AR 2014	Not relevant - Chapter 2, Section 4.1.1 "Reliability of Environmental Reporting"	p. 77	C.2.1		VI.1.a
	G4-EN26	Identity, size, protected status, and biodiversity value of water bodies and related habitats significantly affected by the organization's discharges of water and runof	AR 2014	Not relevant - Chapter 2, Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 84	C-5.1	8	VI.1.a & 6.d
	G4-EN27	Extent of impact mitigation of environmental impacts of products and services	AR 2014	Chapter 2, Section 4.2.3 "Sustainable Use of Resources"	p. 81	C-3.4 C-3.6	7, 8, 9	VI.6.b
Products			@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators	U-3.0		7 07 0	
and Services	G4-EN28	Percentage of products sold and their packaging	AR 2014	Chapter 2, Section 4.2.2 "Pollution and Waste Management"	p. 80	C-2.2	8, 9	VI.6.b & d
		materials that are reclaimed by category	@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
		Monetary value of significant fines and total number	AR	Chapter 1, Section 3 "Litigation" Chapter 4:	p. 32			
Compliance	G4-EN29	of non-monetary sanctions for non-compliance with environmental laws and regulations	AR 2014	<ul> <li>Section III, Note 26 "Litigation"</li> <li>Section IV.3, Note 25 "Litigation"</li> </ul>	p. 282 p. 324	C-1.4		
Transport	G4-EN30	Significant environmental impacts of transporting products and other goods and materials for the organization's operations, and transporting members	AR 2014	Chapter 2, Section 4.2.4 "Climate Change"	p. 83	C-3.5 - C-4.1		VI.1.a
		of the workforce	@	CSR > Reports and Performance > Key Indicators > Environmental Indicators		0 4.1		

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	GRI Guidelines (version G4) including the Media Sector Supplement (MSS)			Where is this information available in the Annual Report 2014			UN Global Compact principles	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle I law	UN GI Comp princi	OECD Guide
Overall	G4-EN31	Total environmental protection expenditures and investments by type	AR 2014	Chapter 2:  Section 4.1.1 "Reliability of Environmental Reporting"  Section 4.2.1 "General Environmental Policy"  Section 4.2.5 "Information Categories Deemed Irrelevant with regard to the Group's Businesses"	p. 77 p. 79 p. 84	C-1.3	7, 8	VI.1.a & c
			@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era CSR > Reports and Performance > Key Indicators > Environmental Indicators				
	G4-EN32	Percentage of new suppliers that were screened using environmental criteria	AR 2014	Chapter 2, Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"	p. 58	D-3.1 D-3.2	7,8	II.A.12 & 13 VI-6
Supplier Environmental			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators		D-3.Z		V1-0
Assessment	G4-EN33	Significant actual and potential negative environmental impacts in the supply chain and actions taken	AR 2014	Chapter 2, Section 4.1.3 "Environmental Issues of Digital Technology"	p. 78	D-3.1 - D-3.2		II.A.12 & 13 VI.1.A
			@	CSR > Our Eight Priority Issues > Respect for the Environment in the Digital Era		J-3.2		VI.I.A
Environmental Grievance Mechanisms	G4-EN34	Number of grievances about environmental impacts filed, addressed, and resolved through formal grievance mechanisms	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324		8	

Annual Report 2014 (AR 2014)
Vivendi institutional website

### **LABOR PRACTICES AND DECENT WORK**

		l Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 201	4	Art. 225 French Grenelle II law	obal act ples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?	and in Vivendi's institutional website?		UN Global Compact principles	OECD
	DMA LA	Disclosure on Management Approach (aspects covered: Employment, Labor/Management Relations, Occupational Health and Safety, Training and Education, Diversity and Equal Opportunities, Equal Remuneration for Women and Men, Supplier Assessment for Labor Relations, Labor Practices Grievance Mechanisms)  MSS Commentaries	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 3 "Social Information"  Chapter 3:  Section 3.1.1 "Supervisory Board"  Section 4.2 "Vivendi's Equal Opportunities Policy"  CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees	p. 48 p. 58 p. 62 p. 106 p. 148	В	1, 2, 3, 4, 5, 6	II.A.4 V
		Wiss committenes	@	CSR > Reports and Performance > Key Indicators > Social Indicators Vivendi > Compliance Program				
Employment	G4-LA1	Total number and rates of new employee hires and employee turnover by age group, gender, and region	AR 2014	Chapter 2, Section 3.2.1 "Employment"	p. 64	B-1.5 — B-1.6	6	V
			@	CSR > Reports and Performance > Key Indicators > Social Indicators		5		
	G4-LA2	Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation		Not reported - Impossible to consolidate because of the existence of too many work cultures within the group		B-1.7 B-1.8		
	G4-LA3	Return to work and retention rates after parental leave, by gender	AR 2014	Chapter 2, Section 3.2.6 "Diversity and Equal Opportunities"	p. 74	B-6.1	1, 6	V.1.e
		leave, by genuel	@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees CSR > Reports and Performance > Key Indicators > Social Indicators				
Labor/ Management Relations	G4-LA4	Minimum notice periods regarding operational changes, including whether these are specified in collective agreements	AR 2014	Not reported - Chapter 2, Section 3.2.3 "Social Relations"	p. 69	B-3.2 B-7.1	3	V.6
	G4-LA5	Percentage of total workforce represented in formal joint management—worker health and safety committees that help monitor and advise on	AR 2014	Chapter 2, Section 3.2.4 "Occupational Health and Safety"	p. 70	B-4.1		V.4.c
		occupational health and safety programs	@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees CSR > Reports and Performance > Key Indicators > Social Indicators				
Occupational Health and	2.112	Type of injury and rates of injury, occupational diseases, lost days, and absenteeism, and total number of workrelated fatalities, by region and by	AR 2014	Chapter 2:  Section 3.2.2.2 "Absenteeism within the Group"  Section 3.2.4 "Occupational Health and Safety"	p. 69 p. 70	B-2.2 B-4.3	1	V
Safety	G4-LA6	gender	@	CSR > Reports and Performance > Key Indicators > Social Indicators		B-4.4		
		MSS Commentary		Not relevant				
	G4-LA7	Workers with high incidence or high risk of diseases related to their occupation	AR 2014	Chapter 2, Section 3.2.4.3 "Workplace Accidents and Occupational Illnesses"	p. 71	B-4.1 B-5.1		II.A.4 & 8 V.4.c
G4-LA/	MSS Commentary	@	CSR > Reports and Performance > Key Indicators > Social Indicators		D-3.1		VI.7	

i		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			obal act ples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle I Iaw	UN Global Compact principles	OECD Guide
Occupational Health and	G4-LA8	Health and safety topics covered in formal agreements with trade unions	AR 2014	Chapter 2, Section 3.2.4.2 "Collective Agreements on Occupational Health, Safety and Working Conditions"	p. 71	B-4.2	3	V.4.c
Safety			@	CSR > Reports and Performance > Key Indicators > Social Indicators				
	G4-LA9	Average hours of training per year per employee by gender, and by employee category	AR 2014	Chapter 2:  Section 2.2.4.2 "A Responsible Purchasing Policy Adopted by all the Subsidiaries"  Section 3.2.5 "Training"	p. 59 p. 72	— B-5.2	6	II.A.4
Training and Education	UT ENU	MSS Commentaries	@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees CSR > Reports and Performance > Key Indicators > Social Indicators > Social Indicators		D-3.2	0	II.A.4
	G4-LA10	Programs for skills management and lifelong learning that support the continued employability of employees	AR 2014	Chapter 2: ■ Section 3.1.3 "Employee Support Programs in Line with Group Developments" ■ Section 3.2.5 "Training"	p. 63 p. 72	B-5.1		II.A.8
		and assist them in managing career endings	@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees CSR > Reports and Performance > Key Indicators > Social Indicators				
	G4-LA11	Percentage of employees receiving regular performance and career development reviews, by	AR 2014	Chapter 2, Section 3.1.3 "Employee Support Programs in Line with Group Developments"	p. 63	B-3.1	1, 6	V.3
		gender and by employee category	@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees				
Diversity and Equal	G4-LA12	Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity	AR 2014	Chapter 2: ■ Section 3.2.1 "Employment" ■ Section 3.2.6 "Diversity and Equal Opportunities"	p. 64 p. 74	B-6.1 B-6.3 B-6.4	1, 6	IV V.1.e
Opportunity			@	CSR > Our Eight Priority Issues > Social and Professional Empowerment of Employees CSR > Reports and Performance > Key Indicators > Social Indicators		B-7.2		V. 1.6
Equal Remuneration for Women and Men	G4-LA13	Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation	AR 2014	Not reported - Chapter 2, Section 3.2.6.1 "Gender Equality"	p. 74	B-6.1 B-7.2	1, 6	V.1.e
Supplier	G4-LA14	Percentage of new suppliers that were screened using labor practices criteria	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"	p. 48 p. 58	D-3.1 D-3.2	3,4,5,6	II.A.12 & 13
Assessment for Labor Practices			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators				
	G4-LA15	Significant actual and potential negative impacts for labor practices in the supply chain and actions taken	AR 2014	Chapter 2, Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"	p. 76	D-3.1 D-3.2	3,4,5,6	II.A.12 & 13
Labor Practices Grievance Mechanisms	G4-LA16	Number of grievances about labor practices filed, addressed, and resolved through formal grievance mechanisms	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324		3,4,5,6	

### **HUMAN RIGHTS**

		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 201	1	Art. 225 French Grenelle II Iaw	obal act ples	OECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 2 Frenc Grene law	UN Global Compact principles	OECD
	DMA HR	Disclosure on Management Approach (aspects covered: Investment, Non Discrimination, Freedom of Association and Collective Bargaining, Child Labor, Forced or Compulsory Labor, Assessment, Supplier Human Rights Assessment, Human Rights Grievance Mechanisms, media sector specific aspects - Freedom of Expression, Portrayal of Human Rights, Cultural Rights, Intellectual Property, Protection of Privacy)	AR 2014	Chapter 2:  Section 1.1.1."Innovative Positioning"  Section 1.2 "Integrating CSR into the Group's Governance and Strategy"  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO" Chapter 3:  Section 4.3 "Internal Control Procedures"  Section 4.4 "Risk Monitoring and Management"	p. 42 p. 44 p. 48 p. 49 p. 58 p. 76 p. 148 p. 150	D-3	1-6	II.A.2, 12 & 13
		MSS Commentaries	@	CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Dis	tribution	_ D-5		IV
	G4-HR1	Total number and percentage of significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	AR 2014	Chapter 2 Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain" Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"	p. 48 p. 58	D-3.1 D-5	1, 2, 3, 4, 5, 6	IV.2 & 3
		outdoo or that and work name rights corosining	@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators				
Investment	G4-HR2	Total hours of employee training on human rights policies or procedures concerning aspects of human rights that are relevant to operations, including the percentage of employees trained	AR 2014	Chapter 2:  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Chapter 3, Section 4.3.3 "Internal Control Components"	p. 49 p. 58 p. 149	D-3.1 D-5	1, 2	II.A.8, 12 & 13
		MSS Commentary	@	CSR > Our Eight Priority Issues > Valuation and Protection of Personal Data				
Non Discrimination	G4-HR3		AR 2014	Chapter 1, Section 3 "Litigation" Chapter 2, Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO" Chapter 4:  Section III, Note 26 "Litigation"  Section IV.3, Note 25 "Litigation"	p. 32 p. 76 p. 282 p. 324	B-7.2	1, 2, 6	V.1.e
			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct				

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	GRI Guidelines (version G4) including the Media Sector Supplement (MSS)			Where is this information available in the Annual Report 2014			obal act ples	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guidelines
Freedom of Association and Collective Bargaining	G4-HR4	Operations and suppliers identified in which the right to exercise freedom of association and collective bargaining may be violated or at significant risk, and measures taken to support these rights	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"  CSR > Our Eight Priority Issues > Vigilance in Business Conduct  Social and Professional Empowerment of Employees  CSR > Reports and Performance > Key Indicators > Social Indicators	p. 48 p. 58 p. 76	B-7.1 D-3.2	1, 2, 3	V.1.a V.8
Child Labor	G4-HR5	Operations and suppliers identified as having significant risk for incidents of child labor, and measures taken to contribute to the effective abolition of child labor	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"  CSR > Our Eight Priority Issues > Vigilance in Business Conduct  Social and Professional Empowerment of Employees  CSR > Reports and Performance > Key Indicators > Social Indicators	p. 48 p. 58 p. 76	B-7.4 D-3.2	1, 2, 5	II.A.12 & 13 IV.3 V.1.c
Forced or Compulsory Labor	G4-HR6	Operations and suppliers identified as having significant risk for incidents of forced or compulsory labor, and measures to contribute to the elimination of all forms of forced or compulsory labor	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"  CSR > Our Eight Priority Issues > Vigilance in Business Conduct  Social and Professional Empowerment of Employees  CSR > Reports and Performance > Key Indicators > Social Indicators	p. 48 p. 58 p. 76	B-7.3 D-3.2	1, 2, 4	II.A.12 & 13 IV.3 V.1.d
Security Practices	G4-HR7	Percentage of security personnel trained in the organization's human rights policies or procedures that are relevant to operations		Not relevant		D-5	1, 2	II.A.8
Indigenous Rights	G4-HR8	Total number of incidents of violations involving rights of indigenous peoples and actions taken		Not relevant		D-1.2	1, 2	IV
Assessment	G4-HR9	Total number and percentage of operations that have been subject to human rights reviews or impact assessments  MSS Commentary	AR 2014	Chapter 2:  Section 1.2.1 "Cross-Mobilization"  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights"  Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO" Chapter 3:  Section 4.3 "Internal Control Procedures"  Section 4.4 "Risk Monitoring and Management"	p. 44 p. 49 p. 76 p. 148 p. 150	D-5	1, 2, 3, 4, 5, 6	IV

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		Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			obal act oles	lines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guidelines
	G4-HR10	Percentage of new suppliers that were screened using human rights criteria	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"		D-3.1 D-3.2	1, 2, 3, 4, 5, 6	II.A.12 & 13 IV.3
Supplier Human Rights Assessment	Rights	@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators					
Assessment	G4-HR11	Significant actual and potential negative human rights impacts in the supply chain and actions taken	AR 2014	Chapter 2: Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain" Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights" Section 3.2.7 "Promotion of and Compliance with the Fundamental Principles of the ILO"	p. 48 p. 49 p. 76	D-3.1 D-3.2	1, 2, 3, 4, 5, 6	II.A.12 & 13 IV.3
		Number of grievances about human rights impacts filed, addressed, and resolved through formal grievance mechanisms	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324			
Human Rights Grievance	G4-HR12	,	AR 2014	Chapter 2: Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights" Section 2.2.3 "Relations with Stakeholders" Section 2.2.5 "Fair Business Practices"	p. 49 p. 57 p. 59	D-5	1.2	IV.6
Grievance Mechanisms		MSS Commentary		CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Distribution > Empowerment and Protection of Young People in their Use of Digital Media > Knowledge Sharing			1, 2	

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Wivendi institutional website

## **SOCIETY**

	GRI including the	Guidelines (version G4) Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			obal act ples	0ECD Guidelines
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guide
		Disclosure on Management Approach (aspects covered: Local Communities, Corruption, Public Policy, Anti-competitive Behavior, Compliance, Supplier Assessment for Impacts on Society, Grievance Mechanisms for Impacts on Society)	AR 2014	Chapter 2:  Section 2.1.2 "Developing Local Talent in Africa at the Heart of Vivendi's CSR Strategy"  Section 2.2.2 "Local, Economic and Social Impact of Business Activity"  Section 2.2.3 "Relations with Stakeholders"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"	p. 47 p. 55 p. 57 p. 58			
	DMA SO	MSS Commentaries	2014	<ul> <li>Section 2.2.5 "Fair Business Practices"</li> <li>Chapter 3:</li> <li>Section 3.6 "Compliance Program"</li> <li>Section 4.3.1 "Defi nition and Objectives of Internal Control"</li> <li>Section 4.4 "Risk Monitoring and Management"</li> </ul>	p. 59 p. 144 p. 149 p. 150	D-1.2 D-4.1	1, 10	II.A.3, 8, 12, 13 & 14 VII X
			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct				
Local Communities	G4-S01	Percentage of operations with implemented local community engagement, impact assessments, and development programs	AR 2014	Chapter 2:  Section 2.1.2 "Developing Local Talent in Africa at the Heart of Vivendi's CSR Strategy"  Section 2.2.1.1 "Promoting Cultural Diversity in Content Production and Distribution"  Section 2.2.1.2.1 "Empowering Young Audiences"  Section 2.2.2 "Local, Economic and Social Impact of Business Activity"  Section 2.2.3 "Relations with Stakeholders"	p. 47 p. 49 p. 51 p. 55 p. 57	D-1.2	1	II.A.3 & 14 IX.5
Communities	G4-S02	Operations with significant actual or potential negative impacts on local communities	@	CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Dist				17.5
Corruption	G4-S03	Total number and percentage of operations assessed for risks related to corruption and the significant risks identified	AR 2014	Chapter 2, Section 2.2.5 "Fair Business Practices" Chapter 3:  Section 3.6 "Compliance Program" Section 4.3.3 "Internal Control Components" Section 4.4 "Risk Monitoring and Management"	p. 59 p. 144 p. 149 p. 150	D-4.1	10	VII.2 & 5
			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct Vivendi > Compliance Program				

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GRI Guidelines (version G4) including the Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			Art. 225 French Grenelle II Iaw	obal act ples	lines	
GRI Aspect	GRI Aspect Indicator Code Description of the indicator			and in Vivendi's institutional website?			UN Global Compact principles	OECD Guidelines
	G4-S04	Communication and training on anti-corruption policies and procedures	AR 2014	Chapter 2, Section 2.2.5 "Fair Business Practices" Chapter 3, Section 3.6 "Compliance Program"	p. 59 p. 144	D-4.1	10	II.A.8 VII.6
			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators				VII.b
Corruption	G4-S05	Confirmed incidents of corruption and actions taken	AR 2014	Chapter 2, Section 2.2.5.1 "Actions to Prevent Corruption "	p. 61	D-4.1	10	VII
	G4-S06	Total value of political contributions by country and recipient/beneficiary		Compliance		D-4.1	10	II.A.15 VII
		MSS Commentary		Chapter 1, Section 3 "Litigation"	p. 32			
Anti-competitive Behavior	G4-S07	Total number of legal actions for anti-competitive behavior, anti-trust, and monopoly practices and their outcomes	AR 2014	Chapter 4:  Section III, Note 26 "Litigation"  Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324			X
		dicomo	@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct				
Compliance	G4-S08	Monetary value of significant fines and total number of non-monetary sanctions for non-compliance with laws and regulations	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324			Х
Assessment for Impacts on Society	G4-S09	Percentage of new suppliers that were screened using criteria for impacts on society	AR 2014	Chapter 2:  Section 2.1.3 "Vigilance in Relation to the Media and Content Supply Chain"  Section 2.2.4 "CSR Criteria as Part of Purchasing Policy and in Relations with Suppliers and Subcontractors"  Section 2.2.5 "Fair Business Practices"	p. 48 p. 58 p. 59	D-3.1 D-3.2	10	II.A.12 & 13
			@	CSR > Our Eight Priority Issues > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators				
	G4-S010	Significant actual and potential negative impacts on society in the supply chain and actions taken	AR 2014	Chapter 2, Section 2.2.5 "Fair Business Practices"	p. 59	D-3.1 D-3.2	10	II.A.12 & 13
Grievance Mechanisms for Impacts on Society	G4-S011	Number of grievances about impacts on society filed, addressed, and resolved through formal grievance mechanisms	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324		10	

### PRODUCT RESPONSIBILITY

GRI Guidelines (version G4) including the Media Sector Supplement (MSS)			Where is this information available in the Annual Report 2014			obal act ples	0ECD Guidelines	
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?			UN Global Compact principles	OECD
	DMA PR	Disclosure on Management Approach (aspects covered: Customer Health and Safety, Product and Service Labeling, Marketing Communications, Customer Privacy, Compliance, media sector specific aspects - Content Creation, Content Dissemination, Audience Interaction, Media Literacy)	AR 2014	Chapter 1:  Section 1.3.2 "One Ambition to Make Vivendi a World-Class French Multimedia Group"  Section 1.4.4 "An Integrated Reporting Process" Chapter 2:  Section 1 "Corporate Social Responsibility (CSR) Policy"  Section 2.1 "Key Messages"  Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights"  Section 2.2.3 "Relations with Stakeholders"  Section 2.2.5 "Fair Business Practices"	p. 13 p. 16 p. 42 p. 47 p. 49 p. 57 p. 59	D-2.1 D-4.2	1, 2	IV
		MSS Commentaries	@	CSR > Vision and Challenges > CSR Policy CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and Dist	ribution Digital Media	- D-5	7.2	VIII
Content Creation	MSS M2	Methodology for assessing and monitoring adherence to content creation values	AR 2014	Chapter 1, Section 1.4.4 "An Integrated Reporting Process" Chapter 2:  Section 1.1 "Innovative Positioning" Section 1.1.3 "An Integrated Reporting Approach illustrating the Creation of Shared Value" Section 1.2.2 "CSR Criteria integrated into the Variable Compensation of Senior Executives" Section 2.1.2 "Developing Local Talent in Africa at the Heart of Vivendi's CSR Strategy" Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights" Section 2.2.3 "Relations with Stakeholders"	p. 16 p. 42 p. 43 p. 44 p. 47 p. 49 p. 57	D-5	1, 2	II.A.2
	MSS M3	Actions taken to improve adherence to content creation values, and results obtained	@	> Vision and Challenges > CSR Policy		D-5	1, 2	II.A.2

GRI Guidelines (version G4) including the Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			Art. 225 French Grenelle II Iaw	obal act ples	OECD Guidelines	
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?			UN Global Compact principles	OECD Guide
Content Dissemination	Actions taken to improve performance in relation to content dissemination issues (accessibility and protection of vulnerable audiences and informed decision making) and results obtained  Actions taken to improve performance in relation to content dissemination issues (accessibility and protection of vulnerable audiences and informed decision making) and results obtained  CSR > Vision and Challenges > CSR Policy > Integration of CSR into our Governance and Strategy CSR > Our Eight Priority Issues > Promotion of Cultural Diversity in Content Production and D > Empowerment and Protection of Young People in their Use > Knowledge Sharing > Vigilance in Business Conduct CSR > Reports and Performance > Key Indicators > Societal Indicators Footer > Data and Content Protection Charter		AR 2014	Section 1.1 "Innovative Positioning" Section 1.2.2 "CSR Criteria integrated into the Variable Compensation of Senior Executives" Section 2.2.1 "Vivendi's Four "Core" Issues relating to Human Rights"	p. 42 p. 44 p. 49 p. 57			
			D-5	1,2	II.A.2 IV VIII.2 & 8			
	MSS M5	Number and nature of responses (feedback/ complaints) related to content dissemination, including protection of vulnerable audiences and informed decision making and accessibility, and processes for addressing these responses	AR 2014	Chapter 2, Section 2.2.5 "Fair Business Practices"	p. 61			II.A.2 IV VIII.3
Audience Interaction	MCC MC	MSS M6 Methods to interact with audiences and results	AR 2014	Chapter 1, Section 1.4.4 "An Integrated Reporting Process" Chapter 2: Section 1.2.4 "Dialog with all the Group's Stakeholders" Section 2.2.1.2.1 "Empowering Young Audiences" Section 2.2.3 "Relations with Stakeholders"	p. 18 p. 45 p. 51 p. 57	D.0.4	1, 2	II.A.14
	MI22 INIO		@	CSR > Our Eight Priority Issues > Empowerment and Protection of Young People in their Use of I > Local Economic, Social and Cultural Development CSR > Reports and Performance > Key Indicators > Societal Indicators Website Cultureswithvivendi.com CSR Webradio Vivoice	Digital Media	- D-2.1	Ι, Ζ	VIII
Customer Health and Safety	G4-PR1	Percentage of significant product and service categories for which health and safety impacts are assessed for improvement	AR 2014	Chapter 1, Section 4 "Risk Factors" Chapter 2:  Section 2.2.1.2.2 "Protecting Young Audiences" Section 2.2.1.4 "Valuating and Protecting Personal Data"	p. 38 p. 52 p. 54	D-4.2 1	1	IV VIII.6 & 8
		account in provenent	@	© CSR > Our Eight Priority Issues > Empowerment and Protection of Young People in their Use of Digital Media > Valuation and Protection of Personal Data				
	G4-PR2	Total number of incidents of non-compliance with regulations and voluntary codes concerning the health and safety impacts of products and services during their life cycle, by type of outcomes		See MSS M5 and G4-PR8		D-4.2		VIII.3

GRI Guidelines (version G4) including the Media Sector Supplement (MSS)		Where is this information available in the Annual Report 2014			25 th slle II	obal act ples	OECD Guidelines	
GRI Aspect	Indicator Code	Description of the indicator		and in Vivendi's institutional website?		Art. 225 French Grenelle II law	UN Global Compact principles	OECD Guide
	G4-PR3	Type of product and service information required by the organization's procedures for product and service information and labeling, and percentage of significant product and service categories subject to such information requirements	AR 2014	Chapter 2: ■ Section 2.2.1.2.2 "Protecting Young Audiences" ■ Section 2.2.1.4 "Valuating and Protecting Personal Data"	p. 52 p. 54	D-4.2		VIII.2 & 8
		MSS Commentaries		CSR > Our Eight Priority Issues > Empowerment and Protection of Young People in their Use of Digital Media > Valuation and Protection of Personal Data				
Product and Service Labeling	G4-PR4	Total number of incidents of non-compliance with regulations and voluntary codes concerning product and service information and labeling, by type of outcomes		See MSS M5		D-4.2		VIII
	G4-PR5	Results of surveys measuring customer satisfaction	AR 2014	Chapter 2: ■ Section 1.1.4 "An Integrated Reporting Process" ■ Section 2.2.3 "Relations with Stakeholders"	p. 18 p. 57	D-2.1		II.A.14 VIII
			@	CSR > Our Eight Priority Issues > Local Economic, Social and Cultural Development CSR > Reports and Performance > Key Indicators > Societal Indicators				VIII
Marketing Communi- cations	G4-PR6	Sale of banned or disputed products	AR 2014	Chapter 2:  Section 2.2.1.2.2 "Protecting Young Audiences"  Section 2.2.5.3 "Responsible Communications and Marketing"	p. 52 p. 61	D-4.2		VIII
			@	CSR > Our Eight Priority Issues > Empowerment and Protection of Young People in their Use of > Vigilance in Business Conduct   CSR > Reports and Performance > Key Indicators > Societal Indicators	Digital Media	D-4.2		VIII
	G4-PR7  Total number of incidents of non-compliance with regulations and voluntary codes concerning marketic communications, including advertising, promotion, a sponsorship, by type of outcomes  MSS Commentary	AR 2014	Chapter 2, Section 2.2.5.3 "Responsible Communications and Marketing"	p. 61	D-4.2		VIII	
		MSS Commentary	@	CSR > Reports and Performance > Key Indicators > Societal Indicators				
Media Literacy		literacy skills development and results obtained  CSR > Our Eight Priority Issues > Empowerment and Protection of Young Per  > Knowledge Sharing	Section 1.1.1 "Innovative Positioning" Section 1.2.4 "Dialog with all the Group's Stakeholders" Section 2.2.1.2.1 "Empowering Young Audiences"	p. 42 p. 45 p. 51 p. 53			II.A.2	
	MSS M7		@	CSR > Our Eight Priority Issues > Empowerment and Protection of Young People in their Use of > Knowledge Sharing > Local Economic, Social and Cultural Development CSR > Reports and Performance > Key Indicators > Societal Indicators	Digital Media	D-5	1, 2	IV VIII.5
Customer Privacy	G4-PR8	Total number of substantiated complaints regarding breaches of customer privacy and losses of customer data				D-4.2 D-5	1, 2	VIII.6
Compliance	G4-PR9	Monetary value of significant fines for non-compliance with laws and regulations concerning the provision and use of products and services	AR 2014	Chapter 1, Section 3 "Litigation" Chapter 4: Section III, Note 26 "Litigation" Section IV.3, Note 25 "Litigation"	p. 32 p. 282 p. 324	D-4.2		

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